Unit Name: Campus Manager NRG
Unit Review Leader: Bel Smith
Today's Date: Monday, December 16, 2013

#### 1 Unit Description

Share information about your unit for other people such as, general public, deans, VP's, support staff, and the greater Austin community. This is an opportunity to promote your unit, share information to ground requests for resources and funding, promote collaboration and inform and recruit students. Once this information is pulled together, units will update this on a yearly basis.

collaboration and inform and recruit students. Once this information is pulled together, units will update this on a yearly basis.
1.1 What is your Mission? (What is the purpose of the unit? What do you do?)
Campus Operations is an integral support function that provides the infrastructure necessary to operate
ACC campuses and centers, and to serve students, faculty, staff and community constituencies across the
ACC District Service Area.
1.1.1 How does the mission of the unit support the mission of the college?
These functions are an important element in supporting the college's Vision/Mission/Values Statement
and the intended outcomes that are listed in Board Policy A-1.
1.2 Please tell us who you serve.
·
(Faculty, staff, external partners, distance learning, students, etc.)  Serving students, faculty, staff and the ACC District Service Area and Community.

1.3 What services or products does the unit provide?
College Operations enhances operations and support services for all ACC campuses and centers. Provide
and expand operations and services to support programs, faculty, and students for comprehensive day,
evening, and weekend campuses.
131 What is the impact of your unit's activities on students or other key stakeholders?
1.3.1 What is the impact of your unit's activities on students or other key stakeholders?
1.3.1 What is the impact of your unit's activities on students or other key stakeholders?  Provide a welcoming, clean, safe and secure environment at all ACC campuses and facilities.
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1.4 Does your unit provide services to distance learning students?  YES ☑ NO □
1.4.1 How do you serve distance learning students?
Campuses and Centers provide classroom/facilities space for Distance Learning Orientations and Faculty sessions with students.
1.4.2 How are the services provided to distance learning students different from the services provided to on-campus students?
There is no difference in the services that the Campuses and Centers provide to Distance Learning students.
1.5 If the unit offers support services such as supplemental instruction, advising, outreach, counseling, referral, tutoring, library instruction, etc, please list below.
The unit does not offer support services.
1.6 What communication tools, methods, and strategies does your unit use to share news, updates, projects, and other information within the unit, across other college areas, to
Campuses and Centers provide communication thru campus listserves and campus newsletters.

1.3.2 What are your unit's goals and what A-1 initiatives are they mapped to?

#### **Board Policy A-1 Intended Outcomes**

#### **Student Success Initiatives**

- SSI1 Increase persistence (term-to-term & fall to fall)
- SS12 Complete developmental and adult education course progression to credit courses
- SSI3 Increase completion of all attempted courses with a "C" or better
- SS14 Increase degree/certificate graduates and transfer rates
- SSI5 Increase success equity across all racial/ethnic/gender/income groups

#### **Institutional Effectiveness**

- <u>IE1</u> Balanced instructional offerings among the College's mission elements;
- **IE2** A teaching and learning environment that encourages students to be active, life-long learners;
- <u>IE3</u> Accessible and affordable post-secondary and higher education programs and services for all who qualify and have the ability to benefit;
- <u>IE4</u> Enrollments reflecting diverse and traditionally underserved populations in numbers that represent the local populations of our Service Area;
- <u>IE5</u> Job placement from career workforce programs into family-wage careers;
- <u>IE6</u> Efficiently administered programs and services that create an institution that is a good place to work, learn, and otherwise experience the higher-education process.

Goal	Unit Goal		Board Policy A-1									
#	(description)											
	<b>Example goal:</b> Promote the use of accurate and accessible information in a professional and ethical manner by ACC organizational units.	SSI1	SSI2	SSI3	SSI4	SSI5	IE1	IE2	IE3	IE4	IE5	IE6
UG1	Operate all campuses and centers to support the staff, students, community, and ACC stakeholders.			>		>	7	>		✓		<b>V</b>
UG2												
UG3												
UG4												
UG5												

> this table will link to other areas in this report

➤ If you need more space than this table allows, contact OIEA for a separate form.

#### 1.3.2 What are Unit Outcomes and Unit Measures?

► Each unit may have up to 2 separate measures to support each Unit Outcome

Goal #		Outcome #	Unit Outcome	Measure #	
#	(description)  Example goal: Promote the use of accurate and accessible information in a professional and ethical manner by ACC organizational units.		(description)  Example outcome: Maintain a system [The Information Portal System "TIPS"] that allows staff and faculty to access enrollment-related data for planning and decision making.		(description)  Example measure: Measure usage of TIPS by computing average number of TIPS users per month for fiscal year.
		UO1.1	Maintain safe and secure campuses and centers.	UM1.1.1	Measure the Pass/Fail scoring on emergency evacuation/safety drills during the year.
				UM1.1.2	Measure the number of Emergency Response Team members trained per year.
	Operate all campuses and centers to support the staff, students, community, and ACC stakeholders.	UO1.2	Maintain an effective, efficient, and clean operation.	UM1.2.1	Measure the percentage of completed requests submitted each year through the CleanTelligent system.
UG1				UM1.2.2	Measure the percentage of completed work orders submitted each year through Building Maintenance Micromain system.
		UO1.3		UM1.3.1 UM1.3.2	
		UO1.4		UM1.4.1	
				UM1.4.2 UM1.5.1	
		UO1.5		UM1.5.2	
		UO2.1		UM2.1.1 UM2.1.2	
		1102.2		UM2.2.1	
		UO2.2		UM2.2.2	
UG2	0	UO2.3		UM2.3.1 UM2.3.2	
		UO2.4		UM2.4.1 UM2.4.2	
		UO2.5		UM2.5.1 UM2.5.2	

Goal		Outcome #		Measure #	
#	(description)		(description)		(description)
		UO3.1	03.1	UM3.1.1	
				UM3.1.2	
		UO3.2		UM3.2.1	
				UM3.2.2	
UG3	0	UO3.3		UM3.3.1	
				UM3.3.2	
		UO3.4		UM3.4.1	
				UM3.4.2	
		UO3.5		UM3.5.1	
				UM3.5.2	
		UO4.1		UM4.1.1	
				UM4.1.2	
		UO4.2		UM4.2.1	
				UM4.2.2	
UG4	0	UO4.3		UM4.3.1	
004	O			UM4.3.2	
		UO4.4		UM4.4.1	
				UM4.4.2	
		UO4.5		UM4.5.1	
				UM4.5.2	
		UO5.1		UM5.1.1	
				UM5.1.2	
		UO5.2		UM5.2.1	
				UM5.2.2	
LICE		UO5.3		UM5.3.1	
UG5	l <sup>o</sup>			UM5.3.2	
		UO5.4		UM5.4.1	
				UM5.4.2	
		UO5.5		UM5.5.1	
				UM5.5.2	

<sup>&</sup>gt; this table will link to other areas in this report

<sup>➤</sup> If you need more space than this table allows, contact OIEA for a separate form.

- 1.7 Tell us about your unit's resources.
  - > Think about all the staff, including administrative support staff, instructional associates, technicians, etc., as well as non-staffing resources.
  - If you have multiple budgets, please combine them for the table below.

Classification	# staff	Budgeted Amount (total)
Administrators	N/A	
Classified Employees	14	\$ 409,220.00
Professional Technical Employees	1.00	79,148
Adjunct Faculty	N/A	
Full Time Faculty	N/A	
Hourly Employees	8	64,611
All other salary lines	NA	
All Fringe Benefits	N/A	
All other operating expenses	N/A	
Totals	1.00	\$409,220.00

All other operating expenses N/A

Totals 1.00 \$409,220.00

1.8 Is the current staffing adequate for your unit's needs?

YES NO

1.8.1 If no, please describe additional staffing needs.

1.9 Are the current facilities adequate for your unit's needs?

YES NO

1.9.1 If no, please describe facility enhancements needed.

1.10 Are the unit's technology and equipment resources adequate?
YES NO
1.10.1 If no, please describe technology and equipment needed for the unit.
1.11 What other information, if any, do you believe is important for your unit to consider in
1.11 What other information, if any, do you believe is important for your unit to consider in planning?
planning?
planning?

#### 2 Analysis

Based on sources of data, information and experience, please describe your unit's present and future needs and challenges.

- 2.1 What sources of quantitative and/ or qualitative data are you using to identify challenges and needs?
  - > (Surveys, Point of Services (POS) unit feedback, ,Council for the Advancement of Standards in Higher Education (CAS) standards, Association of College Administration Professionals (ACAP) best practices, research from journals, articles, external databases, research projects, presentations, conferences, white papers, etc.)

The Executive Vice President, College Operations worked with all Campus Managers and discussed some priorities and determined this first round of the ASP and the First Unit Level Goal, Outcomes, Measures. All Campus managers units will share the same Unit Level information. Each Campus will then develop campus specific objectives (improvements) which will support the Unit Level data. This will allow the Division to start analyzing comparable data and support the Division/ Unit Level Goals, Outcomes, Measures jointly.

- 2.2 What are the strengths and weaknesses for the unit?
  - > (What activities does the unit do well? What services, products, or decisions have been successful recently? What internal resources or situations are limiting the unit's ability to achieve its goals?)

N/A		

- 2.3 What are the opportunities and threats for the unit?
  - > (What events or conditions within or outside the college might the unit be well-positioned to address? What events or conditions outside the unit or college might pose difficulties and limit the unit's ability to achieve its goals? What opportunities for growth and/ or innovation exist for the unit.

N/A		
1 1/1 1		

2.4 Describe any factors that may impact the achievement of your unit's goals, either negatively or positively.
N/A
2.5 Are there things the unit should be doing that are not currently being done?
YES NO 2.5.1 If yes, please describe.

#### 2.5.2 Unit Outcomes Assessment

Measure # (linked from 1.3.2)	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data (for the unit measure)	Unit Current Data (for the unit measure)	Unit Target data (for the unit measure)	Unit Current Status (% of target data)	Outcome # (linked from 1.3.2)
	<b>Example unit measure:</b> Measure usage of TIPS by computing average number of TIPS users per month for fiscal year.					
UM1.1.1	Measure the Pass/Fail scoring on emergency evacuation/safety drills during the year.	0.00	20.00	20.00	1	UO1.1
UM1.1.2	Measure the number of Emergency Response Team members trained per year.	0.00	20.00	20.00	1	UO1.1
UM1.2.1	Measure the percentage of completed requests submitted each year through the CleanTelligent system.	0.00	10.00	20.00	0.5	UO1.2
UM1.2.2	Measure the percentage of completed work orders submitted each year through Building Maintenance Micromain system.	0.00	10.00	20.00	0.5	UO1.2
UM1.3.1	0				#VALUE!	UO1.3
UM1.3.2	0				#VALUE!	UO1.3
UM1.4.1	0				#VALUE!	UO1.4
UM1.4.2	0				#VALUE!	UO1.4
UM1.5.1	0				#VALUE!	UO1.5
UM1.5.2					#VALUE!	UO1.5
UM2.1.1					#VALUE!	UO2.1
UM2.1.2					#VALUE!	UO2.1
UM2.2.1					#VALUE!	UO2.2
UM2.2.2					#VALUE!	UO2.2
UM2.3.1					#VALUE!	UO2.3
UM2.3.2					#VALUE!	UO2.3
UM2.4.1					#VALUE!	UO2.4
UM2.4.2					#VALUE!	UO2.4
UM2.5.1					#VALUE!	UO2.5
UM2.5.2					#VALUE!	UO2.5
UM3.1.1					#VALUE!	UO3.1
UM3.1.2					#VALUE!	UO3.1

Measure # (linked from 1.3.2)	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data	Unit Current Data (for the unit	Unit Target data	Unit Current Status (% of target	Outcome # (linked from 1.3.2)
		(for the unit measure)	measure)	(for the unit measure)	(% or target data)	
UM3.2.1		,	,	,	#VALUE!	UO3.2
UM3.2.2					#VALUE!	UO3.2
UM3.3.1					#VALUE!	UO3.3
UM3.3.2					#VALUE!	UO3.3
UM3.4.1					#VALUE!	UO3.4
UM3.4.2					#VALUE!	UO3.4
UM3.5.1					#VALUE!	UO3.5
UM3.5.2					#VALUE!	UO3.5
UM4.1.1					#VALUE!	UO4.1
UM4.1.2					#VALUE!	UO4.1
UM4.2.1					#VALUE!	UO4.2
UM4.2.2					#VALUE!	UO4.2
UM4.3.1					#VALUE!	UO4.3
UM4.3.2					#VALUE!	UO4.3
UM4.4.1					#VALUE!	UO4.4
UM4.4.2					#VALUE!	UO4.4
UM4.5.1					#VALUE!	UO4.5
UM4.5.2					#VALUE!	UO4.5
UM5.1.1					#VALUE!	UO5.1
UM5.1.2					#VALUE!	UO5.1
UM5.2.1					#VALUE!	UO5.2
UM5.2.2					#VALUE!	UO5.2
UM5.3.1					#VALUE!	UO5.3
UM5.3.2					#VALUE!	UO5.3
UM5.4.1					#VALUE!	UO5.4
UM5.4.2					#VALUE!	UO5.4
UM5.5.1	0				#VALUE!	UO5.5
UM5.5.2	0				#VALUE!	UO5.5

Measure #	Unit Measure	Unit	Unit	Unit	Unit	Outcome #
(linked from 1.3.2)	(description)	Baseline	Current	Target	Current	(linked from 1.3.2)
	(linked from 1.3.2)	data	Data	data	Status	
		(for the unit	(for the unit	(for the unit	(% of target	
		measure)	measure)	measure)	data)	

2.5.3	If you have qualitative data that cannot be entered in data table above, please describe them
	,

#### 3 Objectives (improvements) Table

Outline your unit's objectives (improvements) based on the challenges and opportunities you determined in the analysis section (Part 2). Include a list of the objectives (improvements) you propose and measures for success.

3.1 Unit Objectives (improvements), Measures, Challenges or opportunities

(data linked to table 4)

Objective #	Objectives (Improvements)	Objective Measure	Objective Baseline data	Objective Target data	Opportunity or challenges identified	Responsible person	Related Unit Outcome
	Example: Develop a new	Example: Measure			Example: Review of activity		
	workshop curriculum to	participation in OIEA			accessing TIPS indicated		
	train faculty and staff on	workshops by computing			that most TIPS users were		
	how to access enrollment-	number of participants at			OIEA staff; need to expand		
	related data through TIPS.	OIEA training sessions during fiscal year.			use of TIPS to more staff and faculty.		
	Increase internal training opportunities for Campus Administrative office staff to better respond to inquiries from faculty, staff, students and members of the community at large regarding ACC policies and procedures.	Verbal/email comments received in the Campus Manager's office regarding the dissemination of information from Campus Administrative office staff and results from Customer Satisfaction Survey.	0.00	1.00	A concern was raised regarding a Campus Administration office staff member unable to answer a question regarding an ACC policy during an inquiry.	Campus Manager	UO1.1
OB1.2							UO1.2
OB1.3							UO1.3
OB1.4							UO1.4
OB1.5							UO1.5
	Increase in service frequency of first floor restrooms on campus to enhance appearance and odor.		0.00		A concern was raised regarding the Building 1000 first floor restrooms needing an increase in service schedule as result of the volume of students, faculty and staff and utilizing restroom.	Campus Manager	UO2.1
		Verbal/email comments receive					
OB2.2							UO2.2
OB2.3							UO2.3
OB2.4							UO2.4
OB2.5							UO2.5
OB3.1							UO3.1

Objective #	Objectives (Improvements)	Objective Measure	Objective Baseline	Objective Target	Opportunity or challenges identified	Responsible person	Related Unit
			data	data			Outcome
OB3.2							UO3.2
OB3.3							UO3.3
OB3.4							UO3.4
OB3.5							UO3.5
OB4.1							UO4.1
OB4.2							UO4.2
OB4.3							UO4.3
OB4.4							UO4.4
OB4.5							UO4.5
OB5.1							UO5.1
OB5.2							UO5.2
OB5.3							UO5.3
OB5.4							UO5.4
OB5.5							UO5.5

3.2 Does the unit have sufficient control over the objectives (improvements) and key strategies to implement them effectively?	
YES V NO	
3.2.1 If not, please describe your unit plans to successfully implement this objective (improvement).	

#### 3.3 Objectives and Key Strategies with Timeline and Costs

(NO more than 3 strategies for each objective (improvement) Related Related Facilities Related Staffing Objective Other Related Related Related Equip/Tech **Total Objective Objectives Objective Key Strategy** Timeline Needs Needs Needs Key Needs costs (details) (details) (details) (Improvements) (Improvements) Strategy # (details) OIEA staff will develop Example Year 1 Prof development 100 content for a new TIPS **OB1.1** training workshop. OIEA staff will create a short Year 2 Adobe Connect \$ 1,500 Example video that will be posted on the website demonstrating **OB1.1** how to use TIPS. Example OIEA staff will offer at least Year 3 \$ 1,400 classroom space one new workshop through **OB1.1** Professional Development Office. Increase office staff review of OKS1.1.1 Increase internal ACC policies and procedures, training website reviews and training opportunities for days. Campus Administrative office staff to better respond to OB1.1 inquiries from faculty, staff, students and members of the community at large regarding ACC policies and OKS1.1.2 procedures. OKS1.1.3 OKS1.2.1 OKS1.2.2 OB1.2 OKS1.2.3 OKS1.3.1 OKS1.3.2 OB1.3 OKS1.3.3 OKS1.4.1

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS1.4.2								OB1.4	
OKS1.4.3									
OKS1.5.1									
OKS1.5.2								OB1.5	
OKS1.5.3									
OKS2.1.1	Meet regularly with custodial contractor, ACC Contract Manager and Building Services Supervisor to discuss areas that meet/exceed expecations as well as those areas that do not meet expectations.	Year 2						OB2.1	Increase in service frequency of first floor restrooms on campus to enhance appearance and odor.
OKS2.1.2									
OKS2.1.3								1	
OKS2.2.1									
OKS2.2.2								OB2.2	
OKS2.2.3									
OKS2.3.1									
OKS2.3.2								OB2.3	
OKS2.3.3									
OKS2.4.1									
OKS2.4.2								OB2.4	
OKS2.4.3									
OKS2.5.1									
OKS2.5.2								OB2.5	
OKS2.5.3								1	
OKS3.1.1									
OKS3.1.2								OB3.1	
OKS3.1.3								1	
OKS3.2.1									
OKS3.2.2								OB3.2	

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS3.2.3									
OKS3.3.1									
OKS3.3.2								OB3.3	
OKS3.3.3									
OKS3.4.1									
OKS3.4.2								OB3.4	
OKS3.4.3									
OKS3.5.1									
OKS3.5.2								OB3.5	
OKS3.5.3									
OKS4.1.1									
OKS4.1.2								OB4.1	
OKS4.1.3									
OKS4.2.1									
OKS4.2.2								OB4.2	
OKS4.2.3									
OKS4.3.1									
OKS4.3.2								OB4.3	
OKS4.3.3									
OKS4.4.1									
OKS4.4.2								OB4.4	
OKS4.4.3									
OKS4.5.1									
OKS4.5.2								OB4.5	
OKS4.5.3									
OKS5.1.1									
OKS5.1.2								OB5.1	
OKS5.1.3									
OKS5.2.1									
OKS5.2.2								OB5.2	
OKS5.2.3									
OKS5.3.1									
OKS5.3.2								OB5.3	

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS5.3.3									
OKS5.4.1									
OKS5.4.2								OB5.4	
OKS5.4.3									
OKS5.5.1									
OKS5.5.2								OB5.5	
OKS5.5.3									

**Total Cost** 

\$ 3,000

Estimate

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
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3.4 Describe how the evaluation measures are appropriate and relevant for the proposed objectives (improvements).

Feedback from campus stakeholders (faculty, staff and students) in any format/platform is relevant and appropriate in order to enhance campus operations.

3.5 Describe the process used to evaluate the results of your improvements (objectives), and indicate who participated in the review.

Due to changes in the collegewide planning and the required assesments, objectives shown in Tab 3A have changed focus to the divisional level and the review and evaluation of proposed improvements has not occurred.

#### 4 Evaluation and Reporting

Present the quantitative and qualitative information (data) you collected after implementing each proposed solution/strategy in your unit plan, and write a summary of results and analysis of future needs. This section is to be completed after your unit's objectives (improvements) have been implemented and data has been collected on the success of the improvements.

#### 4.1 Evaluation of Implemented Objectives

(son	ne data linked to table 3A)						
Objective #	Objectives (Improvements)	Objective Measure (conditions/ criteria)	Objective Baseline data	Objective Current data	Objective Target data	Current data (as % of target)	Related Unit Outcome
	Develop a new workshop curriculum to train faculty and staff on how to access enrollment-related data through TIPS.	Measure participation in OIEA workshops by computing number of participants at OIEA training sessions during fiscal year.					UO1.1
	respond to inquiries from faculty, staff, students and members of the community at large	Verbal/email comments received in the Campus Manager's office regarding the dissemination of information from Campus Administrative office staff and results from Customer Satisfaction Survey.	0.00	0.00	1.00	0%	UO1.1
OB1.2						#VALUE!	UO1.2
OB1.3						#VALUE!	UO1.3
OB1.4						#VALUE!	UO1.4
OB1.5						#VALUE!	UO1.5
		Verbal/email comments received in the Campus Manager's office regarding the dissemination of information from Campus Administrative office staff and results from Customer Satisfaction Survey.	0.00	0.00	1.00	0%	UO2.1
OB2.2						#VALUE!	UO2.2
OB2.3						#VALUE!	UO2.3
OB2.4						#VALUE!	UO2.4

Objective #	Objectives (Improvements)	Objective Measure (conditions/ criteria)	Objective Baseline data	Objective Current data	Objective Target data	Current data (as % of target)	Related Unit Outcome
OB2.5						#VALUE!	UO2.5
OB3.1						#VALUE!	UO3.1
OB3.2						#VALUE!	UO3.2
OB3.3						#VALUE!	UO4.3
OB3.4						#VALUE!	UO3.4
OB3.5						#VALUE!	UO3.5
OB4.1						#VALUE!	UO4.1
OB4.2						#VALUE!	UO4.2
OB4.3						#VALUE!	UO4.3
OB4.4						#VALUE!	UO4.4
OB4.5						#VALUE!	UO4.5
OB5.1						#VALUE!	UO5.1
OB5.2						#VALUE!	UO5.2
OB5.3						#VALUE!	UO5.3
OB5.4						#VALUE!	UO5.4
OB5.5						#VALUE!	UO5.5

#### 4 Evaluation and Reporting

4.2 Briefly summarize the degree to which the targets were met.

Note the key strategies or activitie	es designed to implement the o	objectives (improvements)
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Due to changes in the collegewide planning and the required assesments, objectives shown in Tab 3A have changed focus to the divisional level and therefore have not been meet.

4.3 What impact did your implemented improvements (objectives) have on the unit's goals and outcomes?

Due to changes in the collegewide planning and the required assesments, objectives shown in Tab 3A have changed focus to the divisional level and therefore have not been implemented.

4.4 Briefly describe how the results of the improvements contributed to advancing the mission and goals of the college.

Due to changes in the collegewide planning and the required assesments, objectives shown in Tab 3A have changed focus to the divisional level and have not contributed to advancing the mission and goals of the college to date.